



Dear Valued Partner,

In August 2021, Continental Grain Company and Cargill formed a joint venture and announced their plan to create a new, privately held poultry company by acquiring Sanderson Farms and combining it with Wayne Farms, a subsidiary of Continental Grain. I'm proud to announce that our goal to form a new company is now a reality. Wayne Farms and Sanderson Farms are now officially one company called Wayne-Sanderson Farms, strengthening our position as the third largest poultry producer in the U.S. We are excited to leverage our scale to unlock new opportunities with you by efficiently supplying food service, grocery, and export.

The combination of Wayne Farms and Sanderson Farms creates a best-in-class U.S. poultry company with a high-quality asset base, complementary operating cultures, and an industry-leading management team and workforce. The new company is well positioned to enhance its service to customers across both retail and food service. Our goal is to drive organic growth in an industry fueled by affordability and key consumer trends centered on the health, sustainability, and versatility of chicken.

Together, our operations include 20 poultry processing plants and three prepared foods plants across Alabama, Arkansas, Georgia, Louisiana, Mississippi, North Carolina, and Texas. This new footprint will allow us to grow together, be better business partners, expand our production capabilities, and broaden our product portfolio.

As our customer, your success is our success. We will continue to work tirelessly to ensure a smooth integration and seamless transition. We are committed to minimizing any disruption to the everyday work that takes place between your team and ours. Throughout the integration, we will collaborate with you and continue to provide the same quality products and brands that you rely on to meet your business needs. As of today, we have not changed our fulfillment processes from either legacy company, Wayne Farms or Sanderson Farms. Until further communication, please continue to:

- Utilize the same ordering and invoice payment procedures consistent with your current contract with each legacy company. This will ensure no disruption in your day-to-day business operations related to orders, shipments, and payment processing to your account.
- Contact your current account manager or customer care representative associated with the legacy company with any questions regarding these changes.

Thank you for being a valued partner. We look forward to the many ways we can serve your business and build an even stronger relationship.

Thank you,

Clint Rivers, CEO