



Dear Valued Partner,

In August 2021, Continental Grain Company and Cargill formed a joint venture and announced their plan to create a new, privately held poultry company by acquiring Sanderson Farms and combining it with Wayne Farms, a subsidiary of Continental Grain. I'm proud to announce that our goal to form a new company is now a reality. Wayne Farms and Sanderson Farms are now officially one company called Wayne-Sanderson Farms, strengthening our position as the third largest poultry producer in the U.S. We are excited to leverage our scale to unlock new opportunities with you by efficiently supplying food service, grocery, and export.

The combination of Wayne Farms and Sanderson Farms creates a best-in-class U.S. poultry company with a high-quality asset base, complementary operating cultures, and an industry-leading management team and workforce. The new company is well positioned to enhance its service to customers across both retail and food service. Our goal is to drive organic growth in an industry fueled by affordability and key consumer trends centered on the health, sustainability, and versatility of chicken.

Together our operations will include 20 poultry processing plants and three prepared foods plants across Alabama, Arkansas, Georgia, Louisiana, Mississippi, North Carolina, and Texas. This new footprint will allow us to grow together, be better business partners, expand our production capabilities, and broaden our product portfolio.

As a key vendor, you are integral to our business success and we value the support and services you provide. We are focused on a smooth integration and committed to minimize any disruption to the everyday work that takes place between your team and ours. As of today, we have not changed any vendor contracts currently in place with either legacy company, Wayne Farms or Sanderson Farms. Until further communication, please:

- Continue to invoice the legacy companies individually as you have in the past and payment(s) will be remitted to you by each legacy company according to historical methods.
- **Do not** consolidate invoices for the legacy companies into one payment request, otherwise disruption in timely payment processing will occur.

Thank you for being a valued partner. We look forward to the many ways we can work together and build an even stronger relationship. If you have any questions, please do not hesitate to reach out to your contact at Wayne Farms or Sanderson Farms so we can address any concerns you may have.

Thank you,

Clint Rivers, CEO